



Attorneys and Counselors at Law  
123 South Calhoun Street  
P.O. Box 391 32302  
Tallahassee, FL 32301  
P: (850) 224-9115  
F: (850) 222-7560  
[ausley.com](http://ausley.com)

April 2, 2024

**ELECTRONIC FILING**

Mr. Adam J. Teitzman, Commission Clerk  
Office of Commission Clerk  
Florida Public Service Commission  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399-0850

Re: Docket 20240026-EI; Petition for Rate Increase by Tampa Electric Company

Dear Mr. Teitzman:

Attached for filing on behalf of Tampa Electric Company in the above-referenced docket is the Direct Testimony of Richard Latta and Exhibit No. RL-1.

Thank you for your assistance in connection with this matter.

(Document 18 of 32)

Sincerely,

A handwritten signature in blue ink, appearing to read 'J. Jeffrey Wahlen', with a long horizontal flourish extending to the right.

J. Jeffrey Wahlen

cc: All parties

JJW/ne  
Attachment



**BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION**

**DOCKET NO. 20240026-EI  
IN RE: PETITION FOR RATE INCREASE  
BY TAMPA ELECTRIC COMPANY**

**PREPARED DIRECT TESTIMONY AND EXHIBIT  
OF  
RICHARD LATTA**

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OF  
RICHARD LATTA

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1                                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                                   **PREPARED DIRECT TESTIMONY**

3                                   **OF**

4                                   **RICHARD LATTA**

5  
6   **Q.**   Please state your name, address, occupation, and employer.

7  
8   **A.**   My name is Richard Latta. My business address is 702 N.  
9           Franklin Street, Tampa, Florida 33602. I am employed by  
10          Tampa Electric Company ("Tampa Electric" or the "company")  
11          in the Finance Department as Utility Controller.

12  
13   **Q.**   Please describe your duties and responsibilities in that  
14          position.

15  
16   **A.**   My duties and responsibilities include maintaining the  
17          financial books and records of the company and the  
18          determination and implementation of accounting policies  
19          and practices for Tampa Electric. I am also responsible  
20          for budgeting activities within the company, which  
21          includes business planning. I am also responsible for  
22          regulatory accounting, plant accounting, payroll and  
23          financial reporting.

24  
25   **Q.**   Have you previously filed testimony before the Florida

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Public Service Commission ("FPSC" or the "Commission")?

**A.** Yes. In Docket Nos. 20220010-EI and 20220048-EI, I filed testimony adopting the direct testimony of Tampa Electric Witness A. Sloan Lewis, and then filed rebuttal testimony in Docket No. 20220048-EI. I submitted direct testimony in Docket No. 20230019-EI, Tampa Electric's Petition for Recovery of Costs Associated with Named Tropical Systems during the 2018-2022 Hurricane Season and replenishment of Storm Reserve. I also testified before the Commission in Docket No. 20220122-EI, Tampa Electric's Petition to Implement Return on Equity Provisions in the 2021 Stipulation and Settlement Agreement ("2021 Agreement") approved by the Commission in Order No. PSC-2021-0423-S-EI, on November 10, 2021.

**Q.** Please provide a brief outline of your educational background and business experience.

**A.** I graduated from the University of South Florida in 2005 with a Bachelor of Science degree in Accounting and a Master of Accountancy in 2007. I am a Certified Public Accountant in the State of Florida.

I joined Tampa Electric in 2001 as a Customer Service

1 Representative. Upon completion of my Accounting degree,  
2 I joined the company's Accounting Department in 2005 as a  
3 Financial Reporting Accountant working on the Conservation  
4 and Environmental cost recovery clauses. I held positions  
5 with increasing responsibility within the Accounting  
6 Department until I moved to TECO Services, Inc. in 2014 as  
7 a Corporate Accounting Manager. I returned to Tampa  
8 Electric's Accounting Department in 2017 as the Director  
9 of Financial Reporting. I have served as Controller of  
10 Tampa Electric since July 2021.

11  
12 **Q.** What are the purposes of your direct testimony?

13  
14 **A.** The purposes of my direct testimony are to describe the  
15 company's 2025 test year; explain our 2025 budget and the  
16 process we used to develop it; present our proposed 2025  
17 rate base, net operating income, and revenue requirement  
18 increase; explain how the company accounts for affiliated  
19 transactions; and present the revenue requirement  
20 calculations for the company's proposed 2026 and 2027  
21 Subsequent Year Adjustments ("SYA").

22  
23 **Q.** Have you prepared an exhibit to support your direct  
24 testimony?

25

1 **A.** Yes, Exhibit RL-1, entitled the "Exhibit of Richard Latta",  
2 was prepared under my direction and supervision. The  
3 contents of my exhibit were derived from the business  
4 records of the company and are true and correct to the best  
5 of my information and belief. It consists of five  
6 documents, as follows:

- 7
- |                   |  |
|-------------------|--|
| 8 Document No. 1  | List of Minimum Filing Requirement     |
| 9                 | Schedules Sponsored or Co-Sponsored by |
| 10                | Richard Latta                          |
| 11 Document No. 2 | 2019-2025 Budgeted Versus Actual       |
| 12                | Jurisdictional Adjusted Rate Base      |
| 13 Document No. 3 | 2022-2025 Total Company Capital        |
| 14                | Investments                            |
| 15 Document No. 4 | 2022-2025 Total O&M Expense            |
| 16 Document No. 5 | 2026 and 2027 Subsequent Year          |
| 17                | Adjustment (SYA) Details               |
- 18

19 **Q.** Do you sponsor any sections of Tampa Electric's Minimum  
20 Filing Requirement ("MFR") Schedules?

21

22 **A.** Yes. I sponsor or co-sponsor the MFR Schedules listed in  
23 Document No. 1 of my exhibit. The contents of these MFR  
24 Schedules were derived from the business records of the  
25 company and are true and correct to the best of my

1 information and belief.

2

3 **Q.** How does your direct testimony relate to the testimony of  
4 other Tampa Electric witnesses in this case?

5

6 **A.** My direct testimony explains the budget process and why  
7 using a projected 2025 test year is appropriate in this  
8 case.

9

10 Tampa Electric witness Lori Cifuentes presents the  
11 customer, energy sales, and peak demand forecasts that form  
12 the basis for the budget underlying the financial  
13 information for our 2025 test year.

14

15 My direct testimony also presents the company's overall  
16 2025 revenue requirement calculation. Other witnesses  
17 discuss specific parts of our revenue requirement. For  
18 example, Tampa Electric witness Ned Allis discusses our  
19 depreciation study and supports our requested level of  
20 depreciation expense and capital recovery amortization in  
21 the test year. Tampa Electric witness Dylan D'Ascendis  
22 presents the company's proposed return on equity. Other  
23 witnesses address specific components of our rate base,  
24 show that our proposed plant additions are reasonable and  
25 prudent, and demonstrate that our operations and



1 maintenance ("O&M") expenses are reasonable. Tampa Electric  
2 witness Valerie Strickland presents the company's income  
3 tax expense calculation and proposed parent debt  
4 adjustment.

5  
6 Tampa Electric witness Jeff Chronister discusses how our  
7 financial profile has changed since our last rate case; all  
8 elements of our capital structure, and our proposed overall  
9 rate of return; presents information about our financial  
10 forecasts for 2026 and 2027; and proposes that the  
11 Commission approve subsequent year adjustments in those  
12 years.

13

14 **(1) 2025 TEST YEAR**

15 **Q.** What test year has the company used to prepare its MFR and  
16 2025 rate increase request?

17

18 **A.** The company's test year for its proposed 2025 increase is  
19 the calendar year ending December 31, 2025.

20

21 **Q.** Should the Commission approve the company's proposed 2025  
22 test year for ratemaking purposes in this case?

23

24 **A.** Yes. The company's proposed test period of the twelve months  
25 ending December 31, 2025 is appropriate because (1) 2025 is

1 the first year the company's proposed rates are proposed to  
2 be in effect and (2) the company's financial budget for  
3 that period is representative of Tampa Electric's projected  
4 revenues and projected costs of service, capital structure,  
5 and rate base needed to provide safe, reliable, and cost-  
6 effective electric service to its customers in 2025. The  
7 company's budgeting process is reliable and the resulting  
8 2025 budgets are more representative of the company's  
9 operations when its proposed rates will be in effect than  
10 a historical test year.

11  
12 **Q.** What does the company project its 2025 earned return on  
13 equity to be without the 2025 rate increase requested in  
14 this case?

15  
16 **A.** Without our 2025 requested rate increase, the company's  
17 projected earned return on equity ("ROE") for 2025 is  
18 expected to be 6.70 percent, which is far below the fair  
19 and reasonable range of equity returns supported in the  
20 direct testimony of Mr. D'Ascendis.

21  
22 The company has invested in infrastructure that provides  
23 value to customers and fulfills our obligation to provide  
24 reliable and resilient utility service; however, revenue  
25 growth has not kept pace with the growth of our rate base

1 assets, causing our projected ROE in 2025 to fall below the  
2 level needed to maintain Tampa Electric's financial  
3 integrity. The company's need to maintain financial  
4 integrity is discussed further in the direct testimony of  
5 Mr. Chronister.

6  
7 **Q.** When does the company propose that its new 2025 base rates  
8 and charges become effective?

9  
10 **A.** Tampa Electric proposes that its new 2025 base rates and  
11 charges become effective for the first billing cycle in  
12 January 2025. We also propose that the Commission approve  
13 two SYA to recover the costs associated with certain  
14 projects to be effective with the first billing cycles in  
15 2026 and 2027. I discuss these SYA in the last section of  
16 my testimony.

17  
18 **(2) 2025 BUDGET AND BUDGET PROCESS**

19 **Q.** Please describe the process Tampa Electric used to prepare  
20 its 2025 test year budget.

21  
22 **A.** We prepared the 2025 budget using an integrated process  
23 that combined the goals and objectives of the company with  
24 expected economic and financial conditions. We developed  
25 plans for projects and activities based on the company's

1 obligation to serve, and expectations of the requirements  
2 and challenges associated with that obligation.

3  
4 We developed these plans for projects and activities within  
5 each department and then consolidated them into overall  
6 company projections. Each department quantified its  
7 projects and activities into specific required work in its  
8 respective budgets. This process is described in more  
9 detail in MFR Schedules F-5 (Forecasting Models) and F-8  
10 (Assumptions). The models we used and the assumptions we  
11 made as part of the budgeting process are reasonable for  
12 managing our operations and for ratemaking purposes in this  
13 case.

14  
15 Tampa Electric's budget process incorporates the American  
16 Institute of Certified Public Accountants guidelines for  
17 preparing prospective financial information. The company's  
18 budgeting process conforms with all of the guidelines,  
19 including those related to quality, consistency,  
20 documentation, the use of appropriate accounting principles  
21 and assumptions, the adequacy of review and approval, and  
22 the regular comparison of financial forecasts with attained  
23 results.

24  
25 **Q.** Was the budgeting process for 2025 different than the

1 budgeting process used in Tampa Electric's last rate case?

2

3 **A.** No. Although the technology the company uses to prepare  
4 budgets has evolved over time, we have not changed the  
5 basic process we used to build our budgets. We based our  
6 2025 budget on expected operating conditions. We relied  
7 on the experience and expertise of the company's operating  
8 teams. Our front-line operating personnel and members of  
9 management collaborated to forecast projects and  
10 activities, and their corresponding costs. Our 2025  
11 budget is consistent with and reflects our long-term  
12 planning, prioritizes our resource needs, and reflects  
13 operating efficiencies where available. Our operating  
14 personnel also forecasted the level of 2025 other  
15 operating revenues that reduces the overall 2025 revenue  
16 requirement.

17

18 **Q.** Did the company prepare its budget for the 2025 test year  
19 using the company's normal annual budget process described  
20 above?

21

22 **A.** Yes. The process described above reflects our normal  
23 budgeting process except for the time schedule for  
24 preparing it, which was accelerated as a practical  
25 necessity of filing a rate case with a projected test year.

1 **Q.** What primary economic and financial conditions did the  
2 company consider when developing its 2025 budget?

3

4 **A.** We considered the following: (1) the impact of load growth,  
5 which includes changes in the number of customers and usage  
6 per customer and (2) the impact of inflation, contract  
7 escalations, and other cost changes. Our 2025 budget was  
8 based on the company's Customer, Demand, and Energy  
9 forecasts, which are explained in the direct testimony of  
10 Ms. Cifuentes. The company used a variety of indices and  
11 factors to estimate the effects of inflation and cost  
12 changes in the 2025 budget.

13

14 **Q.** What basic documents does the company's budget process  
15 produce?

16

17 **A.** Our integrated budget process generated a complete set of  
18 budgeted financial statements for 2025: income statement,  
19 balance sheet, and statement of cash flows. We constructed  
20 the income statement using various sources to forecast  
21 revenues and expenses. We created the balance sheet by  
22 starting with beginning balances and either forecasting  
23 monthly balances for the remainder of the year or  
24 forecasting monthly activity in the account for the  
25 remainder of the year, depending on the type of account.

1 Then we prepared a statement of cash flows to determine the  
2 capital structure needs of the company and the required  
3 debt and equity needed during the budget year.  
4

5 **Q.** Please describe the most material components in the  
6 company's 2025 budgeted financial statements.  
7

8 **A.** Our budgeted 2025 balance sheet is the foundation for our  
9 calculation of budgeted 2025 rate base and capital  
10 structure. The largest component of our 2025 budgeted rate  
11 base is net utility plant-in-service. Plant-in-service  
12 balances reflect the capital expenditures for property,  
13 plant, and equipment already invested as well as the capital  
14 investments contained in the near-term capital budget, all  
15 of which will be utilized to serve our customers in 2025.  
16 Capital structure supports our rate base investments using  
17 debt, equity and other sources.  
18

19 Our budgeted 2025 income statement is the foundation for  
20 our calculation of budgeted 2025 net operating income. It  
21 begins with our revenue budget and reflects the major  
22 expense elements that are recoverable through base rates.  
23

24 With the exception of O&M for fuel and purchase power  
25 expenses, which are predominantly recovered through the

1 fuel and purchased power and capacity cost recovery  
2 clauses, which are not a subject in this proceeding, the  
3 largest cost component of the 2025 budgeted net operating  
4 income is depreciation expense, which is calculated based  
5 on projected plant balances and applicable depreciation  
6 rates. Other O&M expense, taxes other than income and income  
7 tax expenses are also major portions of our net operating  
8 income. Our budgeted 2025 income statement reflects our  
9 generation planned outage schedule, our clause budgets and  
10 our revenue budget for the test year.

11  
12 **Q.** How did the company develop its 2025 revenue budget?

13  
14 **A.** The company prepared the revenue budget by applying its  
15 current tariff rates to electricity sales reflected in the  
16 Customer, Demand, and Energy forecasts by customer rate  
17 class. The company prepared detailed revenue projections by  
18 month using present rates and included the monthly data in  
19 the income statement.

20  
21 **Q.** Please discuss the Customer, Demand, and Energy forecasts  
22 used to develop the company's revenue budget.

23  
24 **A.** The Load Research and Forecasting section of the company's  
25 Regulatory Affairs department produced the 2025 Customer,



1 Demand, and Energy forecasts, which reflects customer  
2 growth projections as well as load and consumption  
3 projections. Ms. Cifuentes is responsible for this function  
4 and discusses key assumptions used to develop the forecasts  
5 in more detail in her direct testimony. Tampa Electric  
6 witness Jordan Williams applies the present rates to the  
7 results of the Customer, Demand, and Energy forecast to  
8 develop the revenues from the sales of electricity.

9  
10 **Q.** Is the company's 2025 budgeted revenue from the sales of  
11 electricity by rate class at present rates appropriate?

12  
13 **A.** Yes. The Commission should approve \$1,480,725,000 as the  
14 company's 2025 revenues from the sale of electricity. This  
15 amount is shown on MFR Schedule C-1.

16  
17 **Q.** How did the company forecast the other operating revenues  
18 for 2025?

19  
20 **A.** We use different approaches to forecast different  
21 components of Other Operating Revenue. We budget  
22 miscellaneous service revenues using a customer growth  
23 rate, because these revenues vary with customer growth and  
24 activity. We forecast other rent revenues using the terms  
25 of contracts, such as pole attachment agreements. We budget

1 other items, such as revenues from barge cleaning or use of  
2 our loading facilities on an item-specific basis.

3

4 **Q.** Please describe the company's O&M and capital budgeting  
5 process.

6

7 **A.** Based on forecasted demand and energy, Tampa Electric  
8 determined the required capital investment necessary to  
9 serve the load reliably as well as the O&M needed to provide  
10 the quality of service customers expect. The company  
11 considered factors such as environmental and regulatory  
12 compliance, reserve requirements, and other items such as  
13 load location, changes in equipment and technology, and  
14 changes in required skill sets. These other items are  
15 discussed by Tampa Electric witnesses Carlos Aldazabal,  
16 Kris Stryker, Chip Whitworth, Karen Sparkman, David Lukcic,  
17 Chris Heck, and Marian Cacciatore in greater detail. After  
18 determining the projects and activities needed to improve  
19 the efficiency, sufficiency, and adequacy of the company's  
20 facilities, and to provide, safe, reliable, and resilient  
21 service to our customers, we estimated associated costs  
22 based on the resources to be used and the price of those  
23 resources.

24

25 The company used different tools to determine the costs of

1 the resources needed based on the type of resource. For  
2 example, as described in the direct testimony of Ms.  
3 Cacciatore, the compensation amounts reflected in our 2025  
4 budget were set based on expected job market conditions and  
5 market assessment and comparison tools.

6  
7 **Q.** How did the company develop its detailed O&M and capital  
8 budgets?

9  
10 **A.** Each operating department within the company developed  
11 detailed budgets for O&M and capital by month. Operating  
12 departments distinguished between O&M and capital based on  
13 the nature of the activity involved and our accounting  
14 policies and practices. Each operating department weighed  
15 options regarding how to perform O&M and capital work in  
16 the most cost-effective manner, and then submitted a  
17 detailed operating budget to the Finance department.

18  
19 The Finance department combined all of these budgets and  
20 data to produce a total projected amount of O&M and capital  
21 expenditures for the company. The activities and projects  
22 that are necessary to provide safe and reliable service to  
23 customers were planned by the departments that perform  
24 them, and the costs were developed using consistent  
25 assumptions. The officers of the company examined the

1 budgets for reasonableness and consistency with our overall  
2 corporate objectives and initiatives. Finally, the budget  
3 was approved by the Board of Directors.  
4

5 **Q.** What non-labor trend factors should be used for inflation  
6 for the 2025 projected test years?  
7

8 **A.** Non-labor O&M was held constant at 2023 levels except for  
9 some specific needs such as timing of planned outages,  
10 expanded solar operations, digitalization of the customer  
11 experience, cyber security costs and some contractor costs  
12 in the distribution function to support customer growth.  
13

14 **Q.** Has Tampa Electric's budgeting process proven reliable in  
15 the past?  
16

17 **A.** Yes. MFR Schedule C-6 and Document No. 2 of my exhibit show  
18 that our actual results have closely tracked budgeted Net  
19 Operating Income and Rate Base amounts. Our capital  
20 expenditures for the last four years have come in 1.6  
21 percent higher, 0.1 percent higher, 13.7 percent higher and  
22 1.6 percent higher than budgeted amounts.  
23

24 Tampa Electric devotes significant effort to ensure our  
25 budgeting process is reliable because the company uses its

1 budgeted information for investor presentations, business  
2 planning, and key decision-making. We also prepare and  
3 analyze budget variance reports and use these monthly  
4 analyses as part of the internal control system to manage  
5 our business and comply with the Sarbanes-Oxley Act of 2002.  
6

7 **Q.** Did the budgeting process that Tampa Electric used generate  
8 a fair and reasonable projection of the company's projected  
9 2025 financial condition for use in this proceeding?  
10

11 **A.** Yes. Tampa Electric used its reasonable, reliable, and  
12 time-proven budgeting process to produce its 2025 company  
13 budget.  
14

15 **(3) 2025 RATE BASE**

16 **Q.** Is the 2025 rate base that supports the revenue  
17 requirement calculation reasonable and prudent and  
18 reflect the assets expected to be used and useful and in  
19 service in 2025?  
20

21 **A.** Yes. The company's projected 13-month average rate base  
22 amount for the 2025 test year is \$9.8 billion as shown on  
23 MFR Schedule B-1. This projected rate base reflects  
24 appropriate amounts of net plant-in-service and working  
25 capital budgeted in the company's budgeted balance sheet.

1 Tampa Electric projects the amount of rate base in the  
2 2025 test year that is needed for reasonable, prudent  
3 investments and spending on assets that are used and  
4 useful in providing reliable electric service to our  
5 customers. Tampa Electric witnesses Whitworth, Stryker,  
6 Aldazabal, Lukcic, Heck, Sparkman, Aponte, and Chronister  
7 address specific portions of our rate base growth in their  
8 direct testimony and explain why our rate base amounts  
9 for the 2025 test year are reasonable. Our Jurisdictional  
10 Adjusted Rate Base reflects reasonable amounts for  
11 adjustments previously approved by the Commission, and  
12 should be approved.

13  
14 **Q.** How much capital did the company invest during the three-  
15 year term of the 2021 Agreement from 2022 through 2024?  
16

17 **A.** From 2022 to 2024, the company expects to invest  
18 approximately \$3.7 billion in capital projects to serve  
19 new customers; improve reliability, resilience, and  
20 efficiency; and ensure that our existing plant  
21 investments remain in sound working condition.

22  
23 Approximately \$2.2 billion of these investments are base  
24 rate projects that earn Allowance for Funds Used During  
25 Construction ("AFUDC"), projects for which cost recovery

1 occurs through a cost recovery clause ("Clause  
2 projects"), and non-utility projects which are not  
3 included for recovery in this proceeding.

4  
5 The remaining approximately \$1.5 billion of capital  
6 expenditures for 2022 to 2024 are explained in the direct  
7 testimony of Mr. Aldazabal, Mr. Stryker, Mr. Whitworth,  
8 Mr. Lukcic, Ms. Sparkman, and Mr. Heck for their areas of  
9 responsibility.

10  
11 My testimony addresses the portion of 2022 to 2024 capital  
12 expenditures that are considered "corporate."

13  
14 Document No. 3 of my exhibit reflects (1) total company  
15 capital spending, (2) AFUDC and Clause capital spending,  
16 and (3) the net "base rate" capital spending by witness  
17 for 2022 to 2024 in total and by year.

18  
19 **Q.** How much capital in other corporate investments will the  
20 company invest from 2022 through 2024?

21  
22 **A.** The company expects to invest approximately \$37.2 million  
23 in general corporate projects during that period. About  
24 half of that amount is attributable to capital projects  
25 needed to maintain buildings, such as roofing, flooring

1 and air condition replacements. We expect to spend about  
2 a quarter of that amount on safety items such as an access  
3 control system replacement and physical safety  
4 enhancements at critical locations like our power plants.  
5 Roughly a quarter is for upgrades and enhancements to our  
6 financial and resource systems, which support our human  
7 resource, supply chain and finance functions. The  
8 upgrades are needed to keep the systems current and  
9 operational and will also improve the functionality and  
10 efficiency of the systems.

11

12 **Q.** How much total capital does the company expect to invest  
13 in 2025?

14

15 **A.** The company expects to make capital investments of \$1.6  
16 billion in 2025. \$1.0 billion of these investments are  
17 AFUDC, Clause, and Non-Utility projects that are not  
18 included for 2025 base rate recovery in this proceeding.  
19 Document No. 3 of my exhibit reflects the (1) total  
20 company capital spending, (2) AFUDC and Clause capital  
21 spending, and (3) the net "base rate" capital spending by  
22 witness for 2025.

23

24 **Q.** What major Other Corporate projects are planned for 2025?

25



1 **A.** In 2025, we plan to spend approximately \$17.5 million on  
2 Other Corporate projects. Approximately half of this  
3 amount will be facility-related investments like a  
4 building controls system upgrade and an underground tank  
5 replacement at the Ybor Data Center to fuel the emergency  
6 generator.

7

8 We will continue to invest in safety with projects like  
9 gate installations/replacements, thermal system  
10 implementation, and NERC substation security to protect  
11 critical assets. We will also be upgrading our PowerPlan  
12 system, which is part of our financial and resource  
13 systems, is used to account for approximately \$15.0  
14 billion of plant in service, and provides critical support  
15 for tax and regulatory compliance.

16

17 **Q.** Did the company make any accounting policy changes since  
18 the company's last rate proceeding that will affect rate  
19 base amounts?

20

21 **A.** No. Although there have been no major changes to generally  
22 accepted accounting principles ("GAAP") and no material  
23 accounting policy changes that affected Tampa Electric  
24 since 2021, it should be noted that we updated our  
25 regulatory accounting to reflect the addition of the Clean

1 Energy Transition Mechanism ("CETM"). Mr. Chronister  
2 discusses how the CETM has impacted the company's  
3 financial profile and financial statement presentations  
4 in his testimony.

5  
6 PLANT IN SERVICE

7 **Q.** What level of plant in service should be approved for the  
8 2025 test year?

9  
10 **A.** The Commission should approve Jurisdictional Adjusted  
11 Plant in Service totaling \$13.4 billion, shown on MFR  
12 Schedule B-1. This balance includes the capital additions  
13 since our last rate proceeding discussed in the testimony  
14 of other witnesses and the budgeted amount of electric  
15 plant-in-service that will be used and useful to provide  
16 service to our customers in 2025.

17  
18 ACCUMULATED PROVISION FOR DEPRECIATION AND AMORTIZATION

19 **Q.** What level of accumulated depreciation and amortization  
20 should be approved for the 2025 test year?

21  
22 **A.** The Commission should approve Jurisdictional Adjusted  
23 Accumulated Depreciation and Amortization totaling \$4.0  
24 billion as shown on MFR Schedule B-1. These balances  
25 include the impacts of the company's actual and projected

1 plant balances and the company's proposed depreciation  
2 rates discussed in the testimony of Mr. Allis.

3  
4 CONSTRUCTION WORK IN PROGRESS

5 **Q.** What level of construction work in progress ("CWIP")  
6 should be approved for the 2025 test year?

7  
8 **A.** The Commission should approve Jurisdictional Adjusted  
9 CWIP totaling \$230.2 million as shown on MFR Schedule B-  
10 1. This amount reflects the results of the company's  
11 budgeting process described above and is a reasonable and  
12 prudent amount of CWIP for the test year.

13  
14 WORKING CAPITAL ALLOWANCE

15 **Q.** What level of working capital should be approved for the  
16 2025 test year?

17  
18 **A.** The Commission should approve the Jurisdictional Adjusted  
19 Working Capital Allowance totaling \$86.7 million as shown  
20 on MFR Schedule B-1. This amount was calculated using the  
21 results of the company's budgeting process and the  
22 Commission-approved balance sheet method for working  
23 capital. The amount reflects a reasonable amount of  
24 working capital to support the company's operations in  
25 2025.

1 ADJUSTMENTS

2 **Q.** Please describe the FPSC adjustments to rate base shown  
3 in MFR Schedules B-1, B-2, B-6, and B-17.

4  
5 **A.** The FPSC adjustments to rate base, as shown in MFR  
6 Schedules B-1, B-2, B-6, and B-17, reflect Commission  
7 directives, policies, and decisions from previous rate  
8 proceedings. These adjustments include: (1) removing the  
9 effect of items recoverable through the cost recovery  
10 clauses from net plant-in-service, (2) removing balances  
11 that earn AFUDC from CWIP, (3) removing the effect of  
12 items for which a return is provided elsewhere from  
13 working capital, such as regulatory assets for clause-  
14 related under-recovery balances, (4) removing from net  
15 plant-in-service and working capital the right-of-use  
16 assets and liabilities for lease obligations, and (5)  
17 removing the effect of items that have been deemed non-  
18 utility or non-recoverable through retail base rates from  
19 rate base.

20  
21 **Q.** Did the company include AFUDC-eligible CWIP in rate base  
22 for the 2025 test year?

23  
24 **A.** No.

25

1 **Q.** Did the company adjust coal fuel inventory per books to  
2 reflect the 13-month average of 60-day maximum coal burn  
3 standard approved in the company's last rate case?  
4

5 **A.** No, because the projected coal inventory is below that  
6 maximum.  
7

8 **Q.** Did the company adjust oil fuel inventory per books to  
9 reflect the maximum oil inventory approved in the  
10 company's last rate case?  
11

12 **A.** Yes. The company made a \$188,876 adjustment for this as  
13 shown on MFR Schedule B-2.  
14

15 **Q.** What level of fuel inventory should be approved for the  
16 2025 test year?  
17

18 **A.** The Commission should approve Fuel Inventory totaling  
19 \$36.6 million as shown on MFR Schedule B-17. The amount  
20 was calculated using a reasonable and prudent projection  
21 process that forecasts load, generation and corresponding  
22 fuel consumption, and associated fuel purchases. The  
23 amount of coal fuel inventory is below the 60-day maximum  
24 burn threshold approved by the Commission. The amount of  
25 oil fuel inventory is at the approved level. This fuel

1 inventory level is reasonable because it is within the  
2 approved thresholds and reflects the fuel inventory  
3 necessary to support the company's operations in 2025.  
4

5 **Q.** Has Tampa Electric made the proper adjustments to the  
6 working capital allowance to reflect the under recoveries  
7 and over recoveries related to cost recovery clauses in  
8 the 2025 test year?  
9

10 **A.** Yes.  
11

12 **Q.** What level of unamortized rate case expense should be  
13 included in working capital for the 2025 test year?  
14

15 **A.** Zero. The company removed unamortized rate case expense  
16 in the amount of \$1.8 million from working capital as  
17 shown on MFR Schedule B-2.  
18

19 **Q.** Has the company made the proper adjustments to remove all  
20 non-utility activities from its 2025 test year Plant-in-  
21 Service, Accumulated Depreciation, and Working Capital  
22 balances?  
23

24 **A.** Yes.  
25

1 Q. Should any new adjustments be made to the amounts included  
2 in the 2025 test year for acquisition adjustments and  
3 accumulated amortization of acquisition adjustments?  
4

5 A. No.  
6

7 TOTAL 2025 RATE BASE

8 Q. Based on the foregoing answers, and after applying the  
9 adjustments described above, what level of projected 13-  
10 month average rate base should the Commission approve for  
11 the 2025 test year?  
12

13 A. The Commission should approve the projected 13-month  
14 average rate base for 2025 of \$9.8 billion as shown on  
15 MFR Schedule B-1.  
16

17 **(4) 2025 NET OPERATING INCOME**

18 Q. Is the 2025 net operating income that supports the revenue  
19 requirement calculation reasonable?  
20

21 A. Yes. The company's proposed 2025 Net Operating Income is  
22 \$501.4 million as shown on MFR Schedule C-1. This  
23 projected net operating income reflects reasonable and  
24 appropriate amounts of revenue and expense forecasted for  
25 2025 in the company's budgeted income statement and

1 reflects the transactions and activities the company will  
2 undertake in 2025 to provide reliable electric service to  
3 our customers.

4  
5 Tampa Electric witnesses Aldazabal, Stryker, Whitworth,  
6 Lukcic, Sparkman, Heck, Cacciatore, Allis, Strickland,  
7 and Chronister address specific portions of our net  
8 operating income in their direct testimony and explain  
9 why our net operating income amounts for the 2025 test  
10 year are reasonable. The Jurisdictional Adjusted net  
11 operating income shown on MFR Schedule C-1 reflects  
12 reasonable amounts for adjustments previously approved by  
13 the Commission.

14  
15 **Q.** Does the company have any non-utility operations that use  
16 all or part of any utility plant, that are not included  
17 in MFR Schedule C-32?

18  
19 **A.** No.

20  
21 TOTAL OPERATING REVENUES

22 **Q.** What annual operating revenue increase should be approved  
23 based on the 2025 projected test year?

24  
25 **A.** The Commission should approve annual Total Operating



1 Revenues increase in the amount of \$296.6 million as shown  
2 on MFR Schedule A-1.

3  
4 OPERATIONS & MAINTENANCE (O&M)

5 **Q.** How are the relevant proposed 2025 O&M amounts discussed  
6 below reflected in the company's MFR Schedules and your  
7 exhibit?

8  
9 **A.** MFR Schedule C-1 (column 8) reflect Jurisdictional  
10 Adjusted Other O&M Expense of \$391.8 million and  
11 Jurisdictional Adjusted Fuel Expense of \$0.6 million, and  
12 total \$392.4 million. Prior to Jurisdictional Separation,  
13 this amount is \$394.1 million and is shown in the O&M  
14 Benchmark Comparison By Function on MFR Schedule C-37.  
15 Document No. 4 of my exhibit shows the portions of the  
16 total \$394.1 million attributable to the other witnesses  
17 in this case.

18  
19 OTHER O&M EXPENSE

20 **Q.** What level of Other O&M expense should be approved for  
21 the 2025 test year?

22  
23 **A.** The Commission should approve Jurisdictional Adjusted  
24 Other O&M Expense of \$391.8 million as shown on MFR  
25 Schedule C-1. This amount is reasonable as discussed

1 further in my testimony and in the testimonies of Tampa  
2 Electric witnesses Aldazabal, Stryker, Whitworth, Lukcic,  
3 Sparkman, Heck, Cacciatore, Allis, Strickland, and  
4 Chronister.

5  
6 **Q.** Please discuss O&M spending through recent years.

7  
8 **A.** Document No. 4 of my exhibit shows the breakdown of test  
9 year O&M expenses by witness over time. Although we are  
10 spending more each year to operate and maintain our  
11 growing system, our cumulative annual O&M expense growth  
12 rate over the past 10 years is only one half of one  
13 percent, which is well below customer growth and  
14 inflation. The company's 2025 O&M expense by operational  
15 area are explained in the direct testimony of Mr.  
16 Aldazabal, Mr. Whitworth, Ms. Sparkman, Ms. Cacciatore  
17 and Mr. Heck for their areas of responsibility. I will  
18 cover the remainder ("Corporate Administrative &  
19 General"). Mr. Chronister also discusses O&M over time in  
20 his testimony.

21  
22 **Q.** How do these spending levels compare with what would be  
23 expected using escalation factors as calculated in the  
24 Commission's benchmark?

25

1 **A.** The \$394.1 million amount for 2025 is well below the  
2 Commission's expected benchmark calculation of \$466.0  
3 million, which is shown on MFR Schedule C-37.

4  
5 **Q.** What is the total amount of FPSC Adjusted O&M expense for  
6 administrative and general expenses in 2025?

7  
8 **A.** MFR Schedule C-37 shows the total budgeted amount in 2025  
9 is approximately \$158.0 million. This amount reflects the  
10 administrative and general costs necessary to support the  
11 operations of the company in the test year, is reasonable,  
12 and should be approved.

13  
14 **Q.** How do these administrative and general spending levels  
15 compare with what would be expected using escalation  
16 factors as calculated in the Commission's benchmark?

17  
18 **A.** The \$158.0 million is \$56.0 million below the Commission's  
19 expected benchmark calculation of \$214.0 million as shown  
20 on MFR Schedule C-37.

21  
22 **Q.** What was the employee count for corporate administrative  
23 and general departments in 2022, 2023, and 2024?

24  
25 **A.** The average employee count for corporate administrative

1 and general departments is 257, 265, and 265,  
2 respectively.

3  
4 **Q.** What is the projected employee count for corporate  
5 administrative and general departments for 2025?

6  
7 **A.** The average projected employee count for corporate  
8 administrative and general departments in 2025 is 265,  
9 which is the same level as 2023 and 2024.

10  
11 **Q.** Please discuss what is included in corporate  
12 administrative and general O&M expenses and the level of  
13 spending through recent years.

14  
15 **A.** Corporate administrative and general ("A&G") costs  
16 include costs for areas such as Finance, Procurement,  
17 Human Resources, Legal and Regulatory, as well as expenses  
18 for property and liability insurance, injuries and  
19 damages, and other corporate credits. Corporate credits  
20 include amounts for charges to capital and affiliates for  
21 benefits/fringe and A&G expense capitalization. Document  
22 No. 4 of my exhibit shows our Corporate Administrative  
23 and General expenses from 2022 through 2025. The company  
24 has demonstrated cost control in many of the areas listed  
25 above; however, premium increases caused by market forces

1 in the property and casualty insurance markets have put  
2 upward pressure on our A&G expense levels.

3

4 **Q.** Please describe the challenges the company has  
5 experienced in property and liability insurance markets.

6

7 **A.** The company's insurance costs have gone up significantly  
8 in the past few years due to premium rate increases and  
9 having a larger base of assets to insure. Insurance  
10 premiums are a function of the losses incurred by carriers  
11 and the market returns carriers can earn on the premium  
12 dollars available for them to invest. Although public  
13 policy makers in Florida have recently enacted changes to  
14 moderate insurance premium increases, Tampa Electric,  
15 like homeowners and other businesses in Florida, has  
16 experienced and continues to experience increasing  
17 property insurance costs. While the company continuously  
18 monitors and manages its risk profile for assets to temper  
19 insurance cost increases, the premiums for reasonable and  
20 prudent insurance coverage have increased dramatically.

21

22 The company's actual and projected O&M expense for  
23 insurance over time is summarized below:

24

25

1	2017	\$ 11.0 million
2	2018	\$ 12.0 million
3	2019	\$ 15.2 million
4	2020	\$ 21.4 million
5	2021	\$ 26.1 million
6	2022	\$ 28.5 million
7	2023	\$ 30.8 million
8	2024	\$ 35.2 million
9	2025	\$ 39.6 million

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**Q.** Did the company include lobbying expenses, other political expenses, or civic/charitable contributions when it calculated net operating income for the 2025 test year?

**A.** No. The company excluded the budgeted amounts for these activities when it calculated 2025 net operating income.

**Q.** Has the company made the proper adjustments to remove the impact of cost recovery clauses from net operating income in the 2025 projected test year?

**A.** Yes.

**Q.** Has Tampa Electric made the proper adjustments to remove

1 all non-utility activities from projected test year  
2 operating expenses, including depreciation and  
3 amortization expense?  
4

5 **A.** Yes.

6  
7 **Q.** What amount of economic development expenses should be  
8 approved for the 2025 projected test year?  
9

10 **A.** The Commission should approve \$446,502 of economic  
11 development expenses for the 2025 projected test year.  
12 Section 25-6.0426, Florida Administrative Code, governs how  
13 Tampa Electric reports economic development expenses for  
14 surveillance reporting purposes. Subsection (3) of that  
15 rule limits the amount of economic development expense that  
16 can be recognized for earnings surveillance reporting  
17 purposes. Subsection (4) of that rule specifies that the  
18 Commission will determine the level of sharing or prudent  
19 economic development costs and the future treatment of  
20 those costs for surveillance reporting purposes. The  
21 company removed \$23,000 to comply with this rule as shown  
22 on MFR Schedule C-2.  
23

24 **Q.** What amount of annual storm damage accrual should be  
25 approved for the 2025 test year?

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**A.** Zero. The company has not included a storm damage accrual in its calculation of net operating income for the 2025 test year. Rather, as discussed by Mr. Chronister in his testimony, the company proposes to extend the storm cost recovery provision in its 2021 Agreement.

**Q.** Is the company proposing to change its reserve target for account 228.1 (reserve for storm damages) or to implement an annual storm damage expense accrual in this case?

**A.** No. The current reserve target is \$55,860,642 as approved in Order No. PSC-2021-0423-S-EI on November 10, 2021, in Docket No. 20210034-EI. The company is not proposing to change this amount. The last storm damage study was filed in Docket 20210031-EI and Tampa Electric is not due to file another Storm Damage Study until 2026, so the company has not filed an updated Storm Damage Study in this proceeding. Our projected reserve balance as of 2025 is \$17.8 million as reflected on MFR Schedule B-3 and is less than the reserve target due to the level of storm activity in 2023. The company intends to use storm surcharges to replenish the reserve once depleted.

**Q.** What amount of rate case expense should be approved in



1           this proceeding?

2

3     **A.**    The Commission should approve rate case expense of \$2.0  
4           million and a three-year amortization period. The company  
5           has included approximately \$682,537 of rate case expense  
6           in its calculation of net operating income for 2025. This  
7           amount is reasonable in light of the size of Tampa  
8           Electric, the increases requested in this case, the level  
9           of discovery activity we expect, and the complexity of  
10          the issues in the case.

11

12     **Q.**    Does the company's proposed level of O&M expense for the  
13          projected 2025 test year include any amounts related to  
14          potential merger and acquisition activities by Tampa  
15          Electric or any of its affiliates?

16

17     **A.**    No.

18

19     FUEL EXPENSE

20     **Q.**    What level of Fuel expense should be approved for the  
21          2025 test year?

22

23     **A.**    The Commission should approve Jurisdictional Adjusted  
24          Fuel expense of \$0.6 million as shown on MFR Schedule C-  
25          1. Most fuel expense (\$685.5 million) is recovered through

1 the fuel and purchased power and capacity cost recovery  
2 clauses and is adjusted on MFR Schedule C-1. The remaining  
3 \$0.6 million is related to costs to oversee and operate  
4 fuel activities, such as supervising and handling of fuel,  
5 which are not recoverable through the fuel and purchased  
6 power clause.

7  
8 DEPRECIATION AND AMORTIZATION

9 **Q.** What amount of depreciation and amortization expense  
10 should be approved for the 2025 test year?

11  
12 **A.** The Commission should approve Jurisdictional Adjusted  
13 Depreciation and Amortization expense in the amount of  
14 \$531.4 million as shown on MFR Schedule C-1. This amount  
15 was calculated using the company's projected plant  
16 balances and the rates proposed in Tampa Electric's 2023  
17 Depreciation Study submitted on December 27, 2023, in  
18 Docket No. 20230139-EI.

19  
20 Mr. Allis describes the company's proposed depreciation  
21 rates and study in detail; the Tampa Electric witness  
22 Jeff Kopp supports and explains the dismantlement study  
23 the company commissioned for inclusion in the 2023  
24 Depreciation Study. Our 2025 budgeted income statement  
25 also reflects the levels of capital recovery amortization

1 discussed in Mr. Allis' testimony. Mr. Chronister also  
2 discusses depreciation expense in his testimony.

3

4 **Q.** What depreciation period study date should be used to  
5 calculate depreciation expense for the 2025 projected  
6 test year?

7

8 **A.** The projected ending plant balances as of December 31,  
9 2024, from the depreciation study that was filed on  
10 December 27, 2023, should be used.

11

12 **Q.** What should be the implementation date for the revised  
13 depreciate rates, capital recovery schedules, and  
14 amortization schedules proposed by the company in this  
15 case?

16

17 **A.** The Commission should approve an implementation date of  
18 January 2025 for the company's proposed, revised  
19 depreciation rates, capital recovery schedules, and  
20 amortization schedules. This effective date matches our  
21 proposed effective date for our proposed new 2025 customer  
22 rates.

23

24 TAXES OTHER THAN INCOME

25 **Q.** What level of Taxes Other Than Income expense should be

1 approved for the 2025 test year?

2  
3 **A.** The Commission should approve Jurisdictional Adjusted  
4 Taxes Other than Income ("TOTI") expense of \$101.6 million  
5 as shown on MFR Schedule C-1. This amount is reasonable  
6 as it was forecasted using prudent estimates of property  
7 values and assessments for ad valorem tax purposes. Mr.  
8 Chronister discusses TOTI further in his testimony.

9  
10 INCOME TAXES

11 **Q.** What level of Income Tax expense should be approved for  
12 the 2025 test year?

13  
14 **A.** The Commission should approve Jurisdictional Adjusted  
15 Income Tax expense (benefit) totaling (\$8.3 million) as  
16 shown on MFR Schedule C-1. Ms. Strickland describes the  
17 company's income tax expense and explains why this amount  
18 is reasonable in her testimony.

19  
20 **Q.** Please explain the income tax true up for interest  
21 synchronization.

22  
23 **A.** After adjustments described earlier in my testimony were  
24 made to rate base, we adjusted 2025 Income Tax expense to  
25 reflect the appropriate amount of interest expense based

1 on the amount and cost of debt in the capital structure  
2 that was synchronized to the rate base. This adjustment,  
3 as shown on MFR Schedule C-3, was done in accordance with  
4 the Commission's practice, and should be approved.

5  
6 **Q.** Did the company make a parent debt adjustment as  
7 contemplated in Rule 25-14.004, Florida Administrative  
8 Code?

9  
10 **A.** Yes. The company's proposed adjustment is discussed  
11 further by Ms. Strickland in her testimony.

12  
13 GAIN/LOSS ON DISPOSAL OF PLANT

14 **Q.** Did the company have gains or losses on the disposition  
15 of plant and property previously used to provide electric  
16 service?

17  
18 **A.** No. The company does not expect to recognize any new gains  
19 or losses on the disposition of plant and property  
20 previously used to provide electric service in 2024 or  
21 2025. The amortization of prior gains will be completed  
22 by August 2024, so the company did not include any amount  
23 for amortization of gain or loss on disposal of plant in  
24 its calculation of 2025 net operating income.

25

1 ADJUSTMENTS

2 **Q.** Please describe the FPSC adjustments the company made to  
3 net operating income as shown in MFR Schedules C-1, C-2,  
4 C-3, C-4, and C-5.

5  
6 **A.** The FPSC adjustments to net operating income, as shown in  
7 MFR Schedules C-1, C-2, C-3, C-4, and C-5 reflect  
8 Commission directives, policies, and decisions from  
9 previous rate proceedings. These adjustments include: (1)  
10 removing the revenues and expenses which are recoverable  
11 through the cost recovery clauses and mechanisms, (2)  
12 removing franchise fee revenues and expenses, (3)  
13 removing gross receipts tax revenues and expenses, (4)  
14 the income tax true-up for interest synchronization, (5)  
15 a parent debt adjustment, and (6) removing expenses that  
16 have been deemed non-utility or non-recoverable through  
17 retail base rates. Examples of these items include  
18 stockholder relations expenses and a portion of industry  
19 association dues.

20  
21 **Q.** Based on the foregoing, and based on these adjustments,  
22 what amount of Total Operating Expenses should be approved  
23 for the 2025 test year?

24  
25 **A.** The Commission should approve Jurisdictional Adjusted

1 Total Operating Expenses of \$1.0 billion as shown on MFR  
2 Schedule C-4.

3  
4 NET OPERATING INCOME

5 **Q.** Based on the foregoing, and after applying the adjustments  
6 explained above, what amount of Net Operating Income  
7 should be approved for the 2025 Test Year?

8  
9 **A.** The Commission should approve Jurisdictional Adjusted Net  
10 Operating Income of \$501.4 million as shown on MFR  
11 Schedule C-1.

12  
13 **(5) 2025 REVENUE REQUIREMENT**

14 **Q.** How did the company calculate the amount of the revenue  
15 requirement increase it is requesting for 2025 in this  
16 case?

17  
18 **A.** We calculated our total revenue requirement as the sum of  
19 the required return on our rate base plus the costs of  
20 providing electric service, grossed up for taxes. It is  
21 shown on MFR Schedule A-1.

22  
23 We calculated our requested 2025 revenue increase by  
24 comparing the projected net operating income for 2025 to  
25 the net operating income that resulted from multiplying

1 the 2025 13-month average rate base to the 2025 weighted  
2 average cost of capital, as shown on MFR Schedule A-1.

3  
4 We based our 2025 System Per Books net operating income,  
5 13-month average rate base, and capital structure  
6 calculations, as reflected in our MFR Schedules, on Tampa  
7 Electric's 2025 budgeted Income Statement, Balance Sheet,  
8 and Statement of Cash Flows.

9  
10 We then made regulatory adjustments to the system per  
11 books amounts for net operating income, rate base, and  
12 capital structure. These regulatory adjustments can  
13 include two types: (1) those that are necessary to comply  
14 with Commission directives, policies, and decisions  
15 ("FPSC adjustments") and (2) any applicable adjustments  
16 that are necessary to produce a test year that is  
17 indicative of ongoing revenue and expenditure levels  
18 ("company pro forma adjustments"). These adjustments are  
19 discussed in detail in the Rate Base and Net Operating  
20 income sections above. We then applied the jurisdictional  
21 separation factors, supported in the direct testimony of  
22 Mr. Williams, to derive the jurisdictional amounts upon  
23 which the revenue requirement is calculated.

24  
25 The basic calculation is shown on MFR Schedule A-1. We



1 first applied the 7.37 percent required overall cost of  
2 capital to the jurisdictional adjusted average rate base  
3 of \$9.8 billion, which resulted in a required  
4 jurisdictional net operating income of \$722.1 million.  
5 Comparing the required jurisdictional net operating  
6 income to the jurisdictional net operating income based  
7 on the company's 2025 projected test year of \$501.4  
8 million without a base rate increase, we calculated the  
9 net operating income deficiency for 2025 to be \$220.8  
10 million. After grossing this amount up for taxes, we  
11 computed our jurisdictional revenue deficiency for 2025  
12 to be \$296.6 million.

13  
14 **Q.** Please describe the capital structure adjustments made in  
15 the revenue requirement calculation.

16  
17 **A.** We made capital structure adjustments shown on MFR  
18 Schedule D-1a based on Commission precedent. First, we  
19 removed the over/under-recovery amounts for our cost  
20 recovery clauses from short-term debt and deferred taxes  
21 because these are the components of the capital structure  
22 that are affected by the difference between the clause  
23 expense incurred and the clause revenues collected. We  
24 then performed the deferred income tax specific/pro rata  
25 adjustment over all sources except for tax credits. The

1 deferred income tax adjustment calculation is illustrated  
2 in the direct testimony and exhibit of Ms. Strickland.  
3 Finally, we used the traditional pro rata approach for  
4 the remaining adjustments, such as removing certain CWIP  
5 amounts and rate base items associated with the cost  
6 recovery clauses as sponsored by Mr. Chronister.  
7

8 **Q.** Did the company make any pro forma adjustments to  
9 calculate its 2025 revenue requirement?  
10

11 **A.** No.  
12

13 **Q.** What revenue expansion factor and net operating income  
14 multiplier did the company use to calculate its proposed  
15 rate increase?  
16

17 **A.** The company's proposed revenue expansion factor is  
18 0.74424, as shown on MFR Schedule C-44, and was calculated  
19 using the regulatory assessment fee of 0.085 percent, a  
20 bad debt rate of 0.224 percent, and state and federal  
21 income tax rates of 5.5 and 21.0 percent, respectively.  
22 The tax rates are discussed in the direct testimony of  
23 Ms. Strickland.  
24

25 **Q.** What amount of projected test year Write-offs should the

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Commission approve in the Revenue Expansion Factor?

**A.** The Commission should approve projected test year Write-offs of \$5.8 million in the revenue expansion factor as shown on MFR Schedule C-11. Given expected conditions, this is a reasonable amount for write-offs for the test year.

**Q.** How did the company account for vehicle depreciation in its 2025 capital and O&M budgets?

**A.** Vehicle depreciation was included in the fleet allocation and follows the labor activities of all associated team members; therefore, it is included in both capital and O&M based on these activities.

**Q.** What amount of Administrative and General ("A&G") expense was capitalized in the company's 2025 capital budgets?

**A.** The company capitalized \$35.0 million in A&G Expenses in the 2025 Capital Budget.

**Q.** How did the company determine the amount of A&G expense to be capitalized in its 2025 O&M and capital budgets?

1 **A.** It is the company's practice to review A&G capitalization  
2 each year. Periodically, this accounting estimate is  
3 updated when appropriate. The update is made using an A&G  
4 Capitalization study that is performed in accordance with  
5 the Code of Federal Regulation ("CFR") and electric plant  
6 instruction 4 as practicable.

7

8 The company's review of A&G capitalization includes  
9 consideration of (a) the total level of capital  
10 expenditures occurring over time, (b) the amount of A&G  
11 expense occurring over time, (c) the level of effort devoted  
12 to capital activity in the business functions that charge  
13 A&G expense, and (d) the types of costs being charged into  
14 A&G expense accounts.

15

16 In 2022, the company performed an A&G Capitalization study  
17 that resulted in the implementation of an annual  
18 capitalization amount of \$35.0 million. In July 2022, the  
19 company began monthly A&G capitalization postings to  
20 reflect the new annual amount. The company used this annual  
21 amount in the O&M budget for the 2025 test year.

22

23 **Q.** Is the amount of A&G expense capitalized in the 2025 test  
24 year reasonable?

25

1 **A.** Yes. The 2025 amount is reasonable in light of the overall  
2 level of 2025 capital spending and recent changes to the  
3 level of the company's capital spending, as well as the  
4 level of A&G expense projected for 2025.

5  
6 **Q.** What Allowance for Funds Used During Construction  
7 ("AFUDC") rate did the company use for projects in 2023,  
8 2024, and the projected 2025 test year?

9  
10 **A.** The AFUDC rate of 6.07 percent was approved by the  
11 Commission in Order No. PSC-2022-0394-PAA-EI, Docket No.  
12 20220162-E, effective July 1, 2022. The company used this  
13 rate for 2023, 2024, and the projected 2025 test year.

14  
15 **Q.** Is the company's 2025 revenue requirement calculation  
16 reasonable?

17  
18 **A.** Yes. The revenue requirement calculation described above  
19 reflects reasonable amounts of rate base and net operating  
20 income ("NOI") and a reasonable rate of return, all of  
21 which reflect appropriate amounts for adjustments  
22 approved by the Commission in prior rate cases. All  
23 forecasted amounts included in the revenue requirement  
24 calculation are reasonable and prudent amounts associated  
25 with providing electric service in 2025.

1 Q. Should Tampa Electric be required to file, within 90 days  
2 after the date of the final order in this docket, a  
3 description of all entries or adjustments to its annual  
4 report, rate of return reports, and books and records  
5 which will be required as a result of the Commission's  
6 findings in this rate case?

7  
8 A. Yes. Tampa Electric does not object to a requirement like  
9 this.

10

11 **(6) AFFILIATE TRANSACTIONS**

12 Q. Please describe the projected affiliate transactions  
13 included in the company's 2025 test year.

14

15 A. The projected affiliate transactions included in the  
16 company's 2025 test year reflect the normal products and  
17 services exchanged with companies related to Tampa  
18 Electric. These items include products and services  
19 provided to affiliated companies, as well as products and  
20 services provided from affiliated companies to Tampa  
21 Electric. Tampa Electric provides services to affiliates  
22 and shares the costs with them, referring to them as  
23 "shared services". Shared services are provided to many  
24 affiliates, but primarily to Peoples Gas System, Inc. and  
25 New Mexico Gas Company. Tampa Electric receives services

1 from other affiliates, primarily Emera, Inc.

2

3 **Q.** Can you provide additional details regarding affiliate  
4 transactions?

5

6 **A.** Yes. Related party transactions are reflected on MFR  
7 Schedule C-30, Transactions with Affiliated Companies, and  
8 MFR Schedule C-31, Affiliated Company Relationships -  
9 which reflects the diversification pages that will be  
10 contained in the 2023 Form 1 submission to the Commission.  
11 In addition to the shared services discussed above, Tampa  
12 Electric engages in natural gas purchases and sales with  
13 Peoples Gas System and Emera Energy Services U.S., Inc.  
14 Tampa Electric Company also has an Asset Management  
15 Agreement ("AMA") with Emera Energy Services U.S., Inc.  
16 for a portion of its natural gas storage capacity.

17

18 **Q.** Does Tampa Electric adhere to Rule 25-6.1351, Florida  
19 Administrative Code ("Affiliated Transactions rule"),  
20 when conducting Affiliate Transactions and maintaining a  
21 Cost Allocation Manual ("CAM")?

22

23 **A.** Yes, the company believes it complies with the rule and  
24 maintains a CAM. The Affiliated Transaction rule imposes  
25 two basic requirements. First, the rule states that a

1 utility must charge an affiliate the higher of fully  
2 allocated costs or market price for all non-tariffed  
3 services and products purchased by the affiliate from the  
4 utility. Second, it states that when a utility purchases  
5 services and products from an affiliate and applies the  
6 costs to regulated operations, the utility shall apportion  
7 to regulated operations the lesser of fully allocated  
8 costs or market price. However, these two requirements do  
9 not apply to allocation of cost for services between a  
10 utility and its parent company or between a utility and  
11 its regulated utility affiliates. In Tampa Electric's  
12 case, the vast majority of the costs allocated to Tampa  
13 Electric from affiliates or allocated to affiliates by  
14 Tampa Electric are not subject to the two requirements  
15 above.

16  
17 **Q.** How does Tampa Electric determine the costs that it charges  
18 affiliated companies?  
19

20 **A.** The costs for Tampa Electric shared services are charged  
21 to affiliate companies pursuant to our CAM or intercompany  
22 service agreements in one of three ways: (1) direct  
23 charges, (2) assessed charges, and (3) allocated charges.  
24 Direct charges are made when an affiliate is solely  
25 receiving the product or service rendered by Tampa



1 Electric. When multiple affiliates receive the same  
2 services, the company charges costs either through  
3 assessments or an allocation. Assessments are determined  
4 and distributed using cost-causative calculations based  
5 on certain metrics, such as head count or square footage.  
6 Shared costs that cannot be directly charged or assessed  
7 are allocated based on a Modified Massachusetts Method,  
8 which is a method that utilizes a combination of total  
9 operating revenues, total operating assets, and net income  
10 as the basis of allocation. This method has been evaluated  
11 and deemed reasonable by the Commission in prior company  
12 proceedings. This methodology is further described in the  
13 company's CAM. The allocation procedures in the CAM and  
14 used by other affiliates to allocate costs to Tampa  
15 Electric are reasonable.

16  
17 **Q.** How do affiliated companies determine the costs that are  
18 charged to Tampa Electric?

19  
20 **A.** The costs for products or services provided to Tampa  
21 Electric from affiliated companies are charged using  
22 similar methods to the ones described above and in  
23 accordance with the Affiliate Transaction rule. The  
24 company receives direct, assessed, and allocated charges.  
25 The cost distribution is based on the nature of the service

1 provided. Examples of these services include risk  
2 management, insurance, and treasury. There are also Emera,  
3 Inc. functions that partner with Tampa Electric and charge  
4 for their involvement. Examples of these services include  
5 safety, legal, information technology and human resources.  
6

7 **Q.** Does Emera charge Tampa Electric for Merger or Acquisition  
8 related costs?  
9

10 **A.** No.  
11

12 **Q.** Please describe the changes in affiliate relationships  
13 that have occurred since the company's last rate case.  
14

15 **A.** Since the company's last rate case, the only major change  
16 is the separation of Peoples Gas System from Tampa  
17 Electric. Peoples Gas System operated as a division of  
18 Tampa Electric Company and was regulated by the Commission  
19 as a stand-alone entity. Consistent with how most utility  
20 companies are organized, Emera decided in 2022 that it was  
21 time to legally separate its Florida electric and natural  
22 gas utilities to reflect their different business needs,  
23 geographic reach, and regulatory constructs. The natural  
24 gas assets, liabilities, and equity of the Peoples Gas  
25 System, a division of Tampa Electric Company were

1           therefore transferred as part of a tax-free exchange to a  
2           new corporation named Peoples Gas System, Inc.  
3           ("Peoples"), effective January 1, 2023 ("2023  
4           Transaction").

5  
6           **Q.** Has the 2023 Transaction impacted the level of cost  
7           allocations to and from Tampa Electric and its affiliates?

8  
9           **A.** No. The 2023 Transaction did not materially impact the level  
10          of cost allocations to and from Tampa Electric and its  
11          affiliates. However, Peoples repaid Tampa Electric its  
12          intercompany debt in December 2023, so Peoples no longer  
13          pays interest expense to Tampa Electric.

14  
15          **Q.** Does the company expect to be involved in any other  
16          restructuring activities in 2024?

17  
18          **A.** Yes. Mr. Chronister discusses one other corporate  
19          restructuring in his testimony. The company does not expect  
20          that change to impact the level of costs charged to Tampa  
21          Electric by affiliates or by Tampa Electric to affiliates.

22  
23          **Q.** Are the projected affiliate transactions reflected in the  
24          2025 test year reasonable?

25

1 **A.** Yes. The affiliated transactions reflected in the test  
2 year are reasonable. The services provided to affiliates  
3 and from affiliates are documented in agreements between  
4 the companies. Cost distributions for services exchanged  
5 between affiliates are based on agreed-upon methodologies.  
6 Both incoming and outgoing charges are subject to the  
7 internal control system for each company. The services  
8 provided by affiliates are appropriate and prudently  
9 incurred to achieve the most efficient and effective  
10 operation of functions that are vital to delivering  
11 utility service at a reasonable cost. The charging of  
12 costs to affiliates is reasonable and allows Tampa  
13 Electric to ensure a streamlined cost profile for  
14 functions required to prudently operate the business.

15  
16 **(7) 2026 and 2027 SYA**

17 **Q.** How do you expect the company's financial profile and  
18 condition to change after 2025?

19  
20 **A.** The company's financial profile will evolve as projects  
21 placed in service during 2025 and 2026 begin to be  
22 reflected fully in Tampa Electric's 13-Month Average  
23 Plant in Service through 2026 and 2027. Tampa Electric  
24 expects to place several projects into service during  
25 2025. Therefore, the first full year in service for these

1 projects will be 2026. Additionally, the company expects  
2 to place several projects into service in 2026 and those  
3 projects will have their first full year in service in  
4 2027.

5  
6 Projects expected to go into service in 2025 include our  
7 Polk 1 Flexibility Project; Wimauma, Lake Mabel, and South  
8 Tampa Energy Storage Capacity projects; Corporate  
9 Headquarters; the Bearss Operations Center; a portion of  
10 the South Tampa Resilience project; components of the Grid  
11 Reliability and Resilience project; and Solar projects at  
12 Cottonmouth and Duette. Page 2, Document No. 5 of my  
13 exhibit provides further details on these projects,  
14 timing of in service and how they impact the 2026 SYA.

15  
16 Projects expected to go into service in 2026 include our  
17 Polk Fuel Diversity Project; a portion of the South Tampa  
18 Resilience project; components of the Grid Reliability  
19 and Resilience project; and Solar projects at Big Four  
20 and Farmland as well as solar projects at Brewster and  
21 Wimauma 3. Page 2, Document No. 5 of my exhibit provides  
22 further details on these projects, timing of in service  
23 and how they impact the 2027 SYA.

24  
25 Absent additional rate relief in 2026 and 2027, these

1 plant additions will put pressure on our ability to earn  
2 within the range of return on equity the company is  
3 proposing in this proceeding. Mr. Chronister discusses  
4 the impact of these projects on our expected 2026 and  
5 2027 financial condition in his testimony.

6  
7 **Q.** What are the amounts of incremental plant in service for  
8 these assets?

9  
10 **A.** Document No. 5, page 1, of my exhibit includes a schedule  
11 reflecting the projected 13-month average in-service  
12 value for 2026 and 2027 for these projects. The schedule  
13 also shows the expected incremental revenue requirement  
14 needed for each project.

15  
16 **Q.** What are the in-service dates for these projects?

17  
18 **A.** Document No. 5, page 2, of my exhibit includes a schedule  
19 reflecting the in-service date and incremental revenue  
20 requirement for 2026 and 2027 for these projects.

21  
22 **Q.** How would these plant additions impact company regulatory  
23 filings?

24  
25 **A.** Given the expected rate base growth from normal plant

1 additions and the major projects described above, and  
2 absent an alternative regulatory approach, the company  
3 anticipates that it would need to seek additional base  
4 rate relief for 2026 and 2027. Specifically, the company  
5 would expect to file another general request for base  
6 rate relief in 2025 seeking additional base revenues in  
7 2026 and a general rate proceeding in 2026 seeking  
8 additional base revenues in 2027.

9  
10 **Q.** Has the company considered alternatives to filing full  
11 general rate proceedings in these two years?

12  
13 **A.** Yes. The company proposes that the Commission approve  
14 incremental SYA to cover the asset additions described  
15 above.

16  
17 The first SYA would be effective for the first billing  
18 cycle in 2026 in the amount of \$100,074,841 and would  
19 cover the incremental revenue requirement as described in  
20 Document No. 5 of my exhibit.

21  
22 The second SYA would become effective for the first  
23 billing cycle in 2027 in the amount of \$71,847,925 and  
24 would cover the incremental revenue requirement as  
25 described in Document No. 5 of my exhibit.

1 Mr. Chronister explains why the company needs subsequent  
2 year adjustments for 2026 and 2027 in his testimony.

3

4 **Q.** Please provide additional detail related to the  
5 calculation of the revenue requirements to be recovered  
6 by the company's proposed 2026 and 2027 SYA.

7

8 **A.** Document No. 5 of my exhibit shows the revenue requirement  
9 for the projects to be recovered through the two SYA using  
10 the 13-month average in-service value incremental to 2025  
11 consistent with the methodology used for the Generation  
12 Base Rate Adjustment in the 2021 Agreement.

13

14 **Q.** What assumptions did you make when calculating the SYA  
15 shown in Document No. 5 of your exhibit?

16

17 **A.** The calculations on Document No. 5 of my exhibit start  
18 with the 13-month average in-service amount, incremental  
19 to the in- service amount in the prior year revenue  
20 requirement for each SYA project. That amount is then  
21 multiplied by the 2025 Rate of Return reflected in MFR  
22 Schedule A-1 of 7.37 percent. The resulting net operating  
23 income need for each project was multiplied by the NOI  
24 Multiplier reflected in MFR Schedule A-1 of 1.34364 to  
25 gross up the amount for taxes. This resulted in the



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calculated return for each project.

The company based the incremental O&M projections for the SYA on amounts expected to be incurred by operations. We used the depreciation rate for 2025 for each project. We calculated incremental property tax expense for Solar projects as the prior year end net book value times an estimated percentage of the net book value of assets that is included in the property tax calculation. For Solar Wave 3 and Solar Wave 4 projects, this percentage was 20 percent (consistent with the solar property tax exemption percentage). This amount was then further multiplied by the projected millage rate of 1.63 percent. The company calculated property tax expense for non-solar projects using the prior year end original in-service amount times an estimated percentage of the original cost of assets that is included in the property tax calculation. For the Polk 1 Flexibility project, Energy Storage projects, Corporate Headquarters, Bearss Operations Center, South Tampa Resilience project, Polk Fuel Diversity project, and Grid Reliability and Resilience projects, this percentage was 55 percent (consistent with historical percentages). This amount was then further multiplied by the projected millage rate of 1.63 percent.

1 For the solar projects, we included a reduction for the  
2 projected production tax credits that each location is  
3 expected to generate. For the energy storage projects, we  
4 included a reduction for the projected investment tax  
5 credits that each location is expected to realize.

6  
7 Finally, we added the return on assets to the operating  
8 expense total (inclusive of the benefits of production  
9 tax credits for solar projects and investment tax credits  
10 for energy storage projects) to determine the total  
11 revenue requirement for each project.

12  
13 **Q.** What rate design principles does the company propose to  
14 use for calculating the customer rates needed to implement  
15 the 2026 and 2027 SYA?

16  
17 **A.** We propose that the rates to implement the SYA be  
18 calculated using the rate design methodology that will be  
19 approved by the Commission for our 2025 general base rate  
20 increase.

21  
22 **(8) SUMMARY**

23 **Q.** Please summarize your direct testimony.

24  
25 **A.** My direct testimony describes the reasonableness of the

1 company's 2025 test year. I explain the budgeting process  
2 the company used to develop its financial forecasts, and  
3 why it is reasonable and reliable for operating our  
4 business and for ratemaking purposes in this proceeding. I  
5 present our proposed 2025 rate base, net operating income,  
6 and revenue requirement increase as well as the revenue  
7 requirement calculations for the company's proposed 2026  
8 and 2027 subsequent year adjustments.

9  
10 I explain how the amount of capital in other corporate  
11 investments and the level of corporate administrative &  
12 general O&M expenses are reasonable and prudent. I also  
13 summarize how the company accounts for affiliated  
14 transactions and any major changes to affiliated  
15 transactions since our last rate case.

16  
17 These components of my direct testimony support and explain  
18 the calculations and MFR Schedules for Tampa Electric's  
19 2025 requested rate increase of \$296,611,085 and its 2026  
20 and 2027 SYA of \$100,074,841 and \$71,847,925, respectively.

21  
22 **Q.** Does this conclude your direct testimony?

23  
24 **A.** Yes, it does.  
25

EXHIBIT

OF

RICHARD LATTA

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LIST OF MINIMUM FILING REQUIREMENT SCHEDULES  
SPONSORED OR CO-SPONSORED BY RICHARD LATTA

MFR Schedule	Title
A-01	Full Revenue Requirements Increase Requested
A-02	Full Revenue Requirements Bill Comparison - Typical Monthly Bills
A-03	Summary Tariffs
A-04	Interim Revenue Requirements Increase Requested
A-05	Interim Revenue Requirements Bill Comparison - Typical Monthly Bills
B-01	Adjusted Rate Base
B-02	Rate Base Adjustments
B-03	13-Month Average Balance Sheet - System Basis
B-04	Two Year Historical Balance Sheet
B-05	Detail Of Changes In Rate Base
B-06	Jurisdictional Separation Factors - Rate Base
B-07	Plant Balance By Account And Sub-Account
B-08	Monthly Plant Balances Test Year - 13 Months

B-09	Depreciation Reserve Balances By Account And Sub-Account
B-10	Monthly Reserve Balances Test Year - 13 Months
B-11	Capital Additions And Retirements
B-12	Production Plant Additions
B-13	Construction Work In Progress
B-14	Earnings Test
B-15	Property Held For Future Use - 13 Month Average
B-17	Working Capital - 13 Month Average
B-18	Fuel Inventory By Plant
B-19	Miscellaneous Deferred Debits
B-20	Other Deferred Credits
B-21	Accumulated Provision Accounts - 228.1 228.2 And 228.4
B-24	Leasing Arrangements
B-25	Accounting Policy Changes Affecting Rate Base
C-01	Adjusted Jurisdictional Net Operating Income
C-02	Net Operating Income Adjustments
C-03	Jurisdictional Net Operating Income Adjustments

C-04	Jurisdictional Separation Factors - Net Operating Income
C-05	Operating Revenues Detail
C-06	Budgeted Versus Actual Operating Revenues And Expenses
C-08	Detail Of Changes In Expenses
C-09	Five Year Analysis - Change In Cost
C-10	Detail Of Rate Case Expenses For Outside Consultants
C-11	Uncollectible Accounts
C-12	Administrative Expenses
C-13	Miscellaneous General Expenses
C-14	Advertising Expenses
C-15	Industry Association Dues
C-16	Outside Professional Services
C-17	Pension Cost
C-18	Lobbying Expenses Other Political Expenses & Civic/Charitable Contributions
C-19	Amortization/Recovery Schedule-12 Months
C-20	Taxes Other Than Income Taxes
C-21	Revenue Taxes



C-23	Interest In Tax Expense Calculation
C-29	Gains And Losses On Disposition Of Plant And Property
C-30	Transactions With Affiliated Companies
C-31	Affiliated Company Relationships
C-32	Non-Utility Operations Utilizing Utility Assets
C-33	Performance Indices
C-34	Statistical Information
C-35	Payroll And Fringe Benefit Increases Compared To CPI
C-36	Non-Fuel Operation And Maintenance Expense Compared to CPI
C-37	O&M Benchmark Comparison By Function
C-38	O&M Adjustments By Function
C-39	Benchmark Year Recoverable O&M Expenses By Function
C-40	O&M Compound Multiplier Calculation
C-41	O&M Benchmark Variance By Function
C-43	Security Costs
C-44	Revenue Expansion Factor
E-12	Adjustment To Test Year Revenue

F-01	Annual and Quarterly Reports To Shareholders
F-02	SEC Reports
F-03	Business Contracts With Officers Or Directors
F-05	Forecasting Models
F-08	Assumptions

Tampa Electric Company  
 2019-2025 Budgeted versus Actual Jurisdictional Adjusted Rate Base  
 (Dollars in 000's)  
 2019-2025

	2019		2020		2021		2022		2023		2024	2025
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget
Adjusted Rate Base	6,367,331.3	6,311,613.2	6,778,497.2	6,709,069.6	7,085,764.6	7,029,445.3	7,678,223.9	7,617,460.1	8,604,541.3	8,681,759.3	9,100,512.7	9,798,150.3

TAMPA ELECTRIC COMPANY  
 DOCKET NO. 20240026-EI  
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**TAMPA ELECTRIC COMPANY**

<b>2022-2025 Company Capital Investments</b>				
	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Whitworth	447,407,290	460,891,347	424,027,826	495,045,131
Stryker	339,127,088	286,237,302	271,388,907	485,110,891
Aldazabal	182,189,009	415,085,568	459,086,737	360,343,124
Lukcic	72,742,292	89,823,206	95,029,185	220,958,300
Heck	19,651,679	28,361,444	26,535,374	22,930,933
Sparkman	11,188,853	13,889,020	14,400,644	15,095,580
Latta	10,370,632	13,240,628	13,635,542	17,467,928
	<u>1,082,676,843</u>	<u>1,307,528,515</u>	<u>1,304,104,215</u>	<u>1,616,951,887</u>

<b>Total</b>				
AFUDC	403,903,261	493,692,733	628,135,345	819,057,185
Clause	191,802,482	239,209,260	201,515,480	203,255,933
BTL	2,446,528	904,081	4,496,475	1,730,911
	<u>598,152,271</u>	<u>733,806,075</u>	<u>834,147,300</u>	<u>1,024,044,029</u>

<b>Base Rate Spend</b>				
	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Whitworth	269,228,651	275,612,963	220,501,047	251,965,744
Stryker	-	-	6,224,627	17,931,546
Aldazabal	106,357,680	154,471,217	120,351,094	140,391,528
Lukcic	69,260,066	89,586,570	70,017,062	128,855,509
Heck	19,651,679	28,361,444	26,535,374	22,930,933
Sparkman	9,655,862	12,449,618	12,692,169	13,364,669
Latta	10,370,632	13,240,628	13,635,542	17,467,928
	<u>484,524,571</u>	<u>573,722,440</u>	<u>469,956,916</u>	<u>592,907,857</u>

**TAMPA ELECTRIC COMPANY  
2022-2025 Total Fuel & Other O&M**

<b>Fuel &amp; Other O&amp;M - Total Company per Books (System Per Books)</b>				
	2022	2023	2024	2025
Production (Aldazabal)	930.2	785.0	870.1	809.2
Transmission (Whitworth)	18.1	17.9	15.2	16.3
Distribution (Whitworth)	65.3	73.5	76.8	72.6
Customer Accounts (Sparkman)	35.0	43.6	39.7	39.6
Customer Service and Information (Sparkman)	40.7	45.3	46.8	68.2
Sales Expense (Sparkman)	0.5	0.7	0.3	0.3
Administrative & General - Benefits (Cacciatore)	101.1	91.3	95.6	102.0
Administrative & General - Technology (Heck)	33.2	32.9	35.1	36.8
Administrative & General - Corporate (Latta)	28.1	25.5	29.1	20.8
	<b>1,252.2</b>	<b>1,115.8</b>	<b>1,208.8</b>	<b>1,165.9</b>

<b>Fuel &amp; Other O&amp;M - Commission Adjustments</b>				
	2022	2023	2024	2025
Fuel	832.0	682.1	753.5	682.1
Conservation Clause	39.3	44.5	43.2	64.1
ECRC Clause	1.2	1.7	2.0	2.0
SPP Clause	24.7	28.2	30.0	23.2
Other Commission Adjustments	11.8	11.5	11.3	0.3
	<b>909.1</b>	<b>768.0</b>	<b>840.1</b>	<b>771.8</b>

<b>Fuel &amp; Other O&amp;M - Adjusted Total Company (FPSC Adjusted)</b>				
	2022	2023	2024	2025
Production (Aldazabal)	96.9	101.0	114.5	125.1
Transmission (Whitworth)	12.7	12.1	11.2	11.5
Distribution (Whitworth)	46.5	51.8	50.8	54.1
Customer Accounts (Sparkman)	35.0	43.6	39.7	39.6
Customer Service and Information (Sparkman)	2.0	2.1	4.9	5.5
Sales Expense (Sparkman)	0.5	0.7	0.3	0.3
Administrative & General - Benefits (Cacciatore)	100.2	89.7	94.6	101.0
Administrative & General - Technology (Heck)	33.2	32.9	35.1	36.8
Administrative & General - Corporate (Latta)	16.1	13.8	17.6	20.2
	<b>343.1</b>	<b>347.8</b>	<b>368.7</b>	<b>394.1</b>

TAMPA ELECTRIC COMPANY  
DOCKET NO. 20240026-EI  
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**2026 and 2027 Subsequent Year Adjustment (SYA) Details  
Summary Revenue Requirement**

	Polk 1 Flexibility Project	Energy Storage	Corporate Headquarters	Bearss Operation Center	South Tampa Resilience Project	Polk Fuel Diversity Project	Grid Reliability & Resilience Projects	Solar	Total
<b>2026 Incremental Revenue Requirement</b>									
1. Original In-Service Amount (13-Month Average)	30,959,547	41,559,688	70,262,090	175,883,253	68,906,417	16,159,560	33,327,170	315,176,879	752,234,604
2. Rate of Return (MFRA-1)	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%
3. NOI Requested (line 1 x line 2)	2,281,719	3,062,949	5,178,316	12,962,596	5,078,403	1,190,960	2,456,212	23,228,536	55,439,690
4. NOI Multiplier (MFRA-1)	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364
5. Return on Rate Base (line 3 x line 4)	3,065,808	4,115,501	6,957,793	17,417,062	6,823,545	1,600,221	3,300,265	31,210,790	74,490,986
6. O&M Expense	(37,142)	217,300	986,281	1,066,000	663,561	-	146,335	3,799,583	6,841,918
7. Depreciation Expense	1,435,491	4,575,371	1,223,209	5,335,899	1,459,938	537,651	905,313	9,672,887	25,145,759
8. Property Taxes	721,636	1,278,784	1,620,061	3,206,785	1,016,053	-	247,434	789,029	8,879,782
9. ITC Amortization / PTC	-	(1,196,669)	-	-	-	-	-	(14,086,935)	(15,283,604)
10. Total Revenue Requirement (Sum of lines 5 - 9)	5,185,793	8,990,287	10,787,343	27,025,746	9,963,097	2,137,872	4,599,348	31,385,355	100,074,841
<b>2027 Incremental Revenue Requirement</b>									
1. Original In-Service Amount (13-Month Average)	-	-	-	-	27,623,904	37,696,510	128,546,521	323,985,153	517,852,088
2. Rate of Return (MFRA-1)	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%	7.37%
3. NOI Requested (line 1 x line 2)	-	-	-	-	2,035,882	2,778,233	9,473,879	23,877,706	38,165,699
4. NOI Multiplier (MFRA-1)	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364	1.34364
5. Return on Rate Base (line 3 x line 4)	-	-	-	-	2,735,492	3,732,945	12,729,482	32,083,041	51,280,960
6. O&M Expense	-	-	-	-	31,105	155,000	1,369,336	3,234,343	4,789,785
7. Depreciation Expense	-	-	-	-	622,459	1,686,605	13,390,644	11,284,805	26,984,512
8. Property Taxes	-	-	-	-	532,321	482,820	1,298,931	1,367,298	3,681,369
9. ITC Amortization / PTC	-	-	-	-	-	-	-	(14,888,701)	(14,888,701)
10. Total Revenue Requirement (Sum of lines 5 - 9)	-	-	-	-	3,921,376	6,057,369	28,788,393	33,080,787	71,847,925

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**TAMPA ELECTRIC COMPANY**  
**2026 and 2027 Subsequent Year Adjustment (SYA) Details**  
**Summary Revenue Requirement**

	2025		2026		2027	
	Jan	Dec	Jan	Dec	Jan	Dec
<b>Polk 1 Flexibility Project</b>						
May 2025		5.1	5.2			
<b>Energy Storage</b>						
February 2025 - Wimauma		7.2	2.6			
April 2025 - Lake Mabel		6.7	4.1			
April 2025 - South Tampa		3.5	2.3			
<b>Corporate Headquarters</b>						
May 2025		19.3	10.8			
<b>Bearss Operations Center</b>						
June 2025 - Building and Land		22.7	21.2			
October 2025 - Emergency Management System Upgrade		1.3	5.8			
<b>South Tampa Resilience Project</b>						
April 2025 - Generation (Recips 1 and 2)		9.1	6.2			
June 2026 - Generation (Recips 3 and 4)				3.8	3.9	
<b>Polk Fuel Diversity Project</b>						
September 2026				2.1	6.1	
<b>Grid Reliability and Resilience</b>						
August 2025 - Grid Communication Network (PLTE Spectrum)		1.8	2.5		3.2	
September 2026 - Customer Information Device Expansion				1.1		
December 2026 - Grid Communication Network (Hardware), Work Management and Control Systems						25.6
<b>Solar</b>						
December 2025 - Cottonmouth & Duette		1.9	21.8			
May 2026 - Big Four			6.2		6.2	
December 2026 - Farmland, Brewster & Wimauma 3, and Trailing Charges				3.4		26.8

2025 Revenue Requirement	
2026 Subsequent Yr Adjustment	
2027 Subsequent Yr Adjustment	

Total 2026 Revenue Requirement: **100.1**

Total 2027 Revenue Requirement: **71.8**

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**TAMPA ELECTRIC COMPANY**  
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